

## **Dairy Nourishes Africa**

## A Case Study in High Impact Interventions

### Why Dairy

Investment in East Africa's dairy sector can help transform food systems delivering enhanced nutrition, environmental sustainability, and improved livelihoods as well as more inclusive societies



#### ◆挙挙 Improve nutrition and food security

Many in East Africa are undernourished and 33% of children are stunted, with dairy consumption 20-50% of the recommended WHO amount

DNA provides access to affordable, safe and nutritious dairy to vulnerable consumers and develops resilient local food systems



# Enhance women and youth inclusion

with youth, lack access to skills and resources to improve livelihoods or expand earnings beyond the farm DNA provides inclusive access to skills and empowers women / youth



# Accelerate climate mitigation

Agriculture is the largest source of GHG emissions (36%), with emission intensity 5-10x the global average

DNA drives adoption of climate-smart agriculture practices that strengthen climate resilience and accelerate pathways to Net Zero dairy



# Catalyze growth and improve livelihoods

Agriculture is 30-40% of employment, but majority of cattle herd is producing <50% full potential and average processor utilization <50% with many unprofitable

DNA improves farmer incomes to reduce poverty, grows dairy enterprises and stimulates job creation from farm to fork



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Dairy Nourishes Africa (DNA) brings a **different**, **better approach** to food systems transformation. DNA focuses investment on **farmer-allied enterprises (FAEs)** that **serve as anchors of inclusive market systems**, driving value chain-wide growth that results in **increased nutrition** for low-income consumers and **improved farmer livelihoods** 

# MARKET SYSTEM ANCHOR

#### Consumers



experience
increased food
security and
improved nutrition,
especially for
vulnerable
populations
including children
under 5 and women

Incorporate local preferences to build products tailored to local consumers, and develop distribution models (including schools) that increase access to safe, nutritious, and affordable products

#### Farmer-allied enterprises

**FAE:** An SME that aims to achieve long-term growth by intentionally and strategically sourcing from smallholder farmers to strengthen their capacity

#### Farmer-allied enterprises:

- Facilitate farmer access to technical assistance
- Provide farmers quality inputs on credit
- Behave predictably and transparently on price and volume
- Pay a premium for quality supply

Stimulate and increase demand for supporting inputs and services, **creating** viable businesses

Reliably connect commercially-oriented farmers to markets, enhance their production potential and climate-smart practices, and

increase their incomes

benefit from having sustained demand to match their supply, resulting in higher, more stable incomes and improved livelihoods

**Farmers** 

Retail





Supporting enterprises

create good jobs and contribute to a thriving dairy ecosystem

nput providers

Agri-vets

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### DNA Interventions

DNA has trialed and refined a **repeatable model** to deliver each component of the Strategic Framework, starting with a **pilot in Tanzania in 2020** 

#### **Grow Consumer Demand**



- Collaborate with government and industry to grow consumption via behavior change campaigns and consumer market research to inform commercial strategies
- Launch sustainable models for school milk promotion with processors and government support to build stable demand sinks and future consumers of processed dairy
- Enhance processors' route-to-market and consumer access to dairy by launching direct to consumer distribution and unlocking point-of-sale cold chain bottlenecks

#### **Drive Enterprises to full potential**



- Support high-potential processors with multiyear, actionable roadmaps to growth focused on commercial and operational excellence and optimized farmer engagement models, and implement quick hit initiatives
- Facilitate access to best-in-class technical expertise for improving milk quality, product development and plant optimization
- Facilitate access to finance by providing grant-matching for catalytic investments and linking to investors/funders (incl. lower-cost debt financing)

#### **Increase Farmer Production**



- Provide technical expertise to enhance processor extension services and drive farmer adoption of sustainable and climateresilient practices to intensify production
- Enhance access to inputs (e.g., forage seeds, Al services) by partnering with providers and developing demo training plots
- Facilitate access to volunteer expert assistance to enhance raw milk quality

This information is confidential and was prepared by Bain & Company in conjunction with Land O'Lakes Venture37, as part of the Dairy Nourishes Africa initiative. It is not to be relied on by any 3rd party without Bain's prior written consen

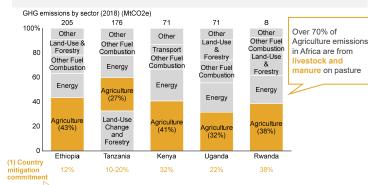
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# Pathways to Dairy Net Zero

DNA is party to the dairy industry's global net zero commitment and our current focus is on reducing **emissions intensity** 

#### Dairy has a critical role to play reducing carbon emissions

Even if fossil fuel emissions were eliminated immediately, emissions from global food system alone would make it impossible to limit warming to 1.5°C



Reducing dairy emissions is key to country mitigation plans

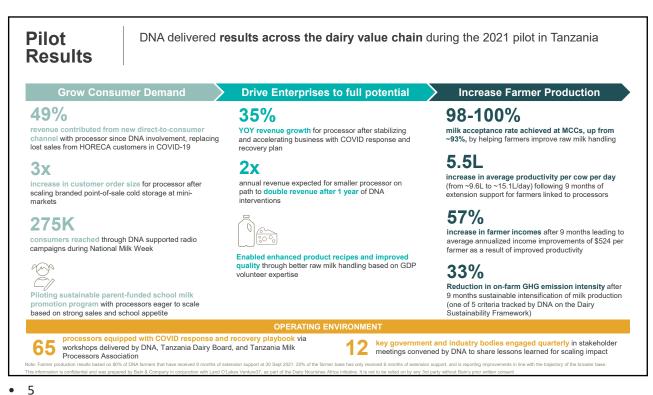
### DNA steps towards dairy net zero

- Reducing on-farm emission intensity by increasing smallholder milk production, at lower emissions per liter, to meet growing nutrition/food security needs
  - Reducing livestock methane emissions (91% of onfarm emissions) through improved productivity (e.g., feeding, breeding) and methane-inhibiting feed
  - Reducing emissions from manure, water and soil management (8% of emissions) by improving farming practices
  - Mitigating emissions from feed by improving grazing and land cultivation practices
- Increasing adoption of adapted farming practices to improve climate resilience, e.g., fodder crop technologies and conservation, animal husbandry technologies

Notes: (1) Country Nationally Determined Contribution (NDC) is unconditional committed reduction in total emissions vs. BAU by 2030, updated July 2021; Total emissions include land use and forestry (LUCF) except Kenya, where LUCF emissions of 7.62MiCO, were excluded due to data discrepancy between WRI CATI and other sources showing continued deforestation.

Source: Global Good system emissions could preclude achieving climate change targets. Clark et al (2020). GHB emissions including LUCF (2018) were sourced from World Resources Institute Climate Analysis Indicators Tool (WRI CATI) 2015 - 2018.

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You can access the GDP video library here for more information.